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CLIENT'S COPY



November 15, 2023

Partners for Development 8720 Georgia Avenue 906 Silver Spring, MD 20910

Dear Jack:

Enclosed are the original and one copy of the 2022 Exempt Organization return, as follows...

2022 Form 990

The attached PDF copies are required to be retained for the Organization to be compliant with the document retention requirements established by the Internal Revenue Service (IRS). Please have an officer sign and then retain them for your records. We recommend that you retain all pertinent tax records for a period of at least three years as taxing agencies possess the authority to request these supporting documents.

Upon receipt of the signed Form 8879, we will immediately electronically file the return(s) with the IRS.

If your return contains Schedule B, *Schedule of Contributors*, please note that public inspection copy of Form 990 containing redacted version of Schedule B is the only version which should be provided to any requesting third party or the general public.

Please call us at any time should you have any questions relating to your tax situation, business, financial or estate planning or any other financial matters. As a part of your advisory team, we will be happy to assist you.

Tax or Professional advice contained in or accompanying this document, unless otherwise specifically stated, is not intended or written to be used, and cannot be used, for the purpose of (I) avoiding penalties under the Internal Revenue code, or (II) promoting, marketing, or recommending to another party any transaction or matter that is contained in or accompanying this document. In addition, unless otherwise specifically stated, any advice provided shall not be deemed a formal tax opinion upon which the addressee can rely.

We sincerely appreciate the opportunity to serve you. If you have any questions regarding the returns, please do not hesitate to call.

Very truly yours,

Kimberly H Maxwell Marcum LLP

### TAX RETURN FILING INSTRUCTIONS

**FORM 990** 

#### FOR THE YEAR ENDING

December 31, 2022

Prepared For:	
	Partners for Development 8720 Georgia Avenue 906 Silver Spring, MD 20910
Prepared By:	
	MARCUM LLP 1 Research Court, Suite 400 Rockville, MD 20850
Amount Due o	r Refund:
	Not applicable
Make Check Pa	ayable To:
	Not applicable

### Return Must be Mailed On or Before:

Not applicable

Mail Tax Return and Check (if applicable) To:

Not applicable

#### **Special Instructions:**

This return has qualified for electronic filing. After you have reviewed the return for completeness and accuracy, please sign, date and return Form 8879-TE to our office. We will transmit the return electronically to the IRS and no further action is required. Return Form 8879-TE to us by November 15, 2023

If your tax return(s) are being electronically filed, we cannot release them until we have your signed authorization(s). After reviewing your return(s) for accuracy and completeness, please sign and email your authorization(s) to 8879.Rockville@marcumllp.com

## Form 8879-TF

## IRS e-file Signature Authorization for a Tax Exempt Entity

or calendar year 2022, or fiscal year beginning	, 2022, and ending	, 20
, , , , , ,		

OMB No. 1545-0047

Department of the Treasury

Do not send to the IRS. Keep for your records. Go to www.irs.gov/Form8879TE for the latest information. Internal Revenue Service EIN or SSN Name of filer PARTNERS FOR DEVELOPMENT 52-2003212 JOHN MARRKAND Name and title of officer or person subject to tax EXECUTIVE DIRECTOR Type of Return and Return Information Part I Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. **L b Total revenue,** if any (Form 990, Part VIII, column (A), line 12) \_\_\_\_\_\_ **1b** 1,664,637. Form 990 check here ..... 1a **b Total revenue,** if any (Form 990-EZ, line 9) **2b** 2a Form 990-EZ check here Form 1120-POL check here b Total tax (Form 1120-POL, line 22) 3a **b Tax based on investment income** (Form 990-PF, Part V, line 5) 4a Form 990-PF check here 4b Form 8868 check here ...... b Balance due (Form 8868, line 3c) 5b 5a Form 990-T check here ..... **b Total tax** (Form 990-T, Part III, line 4) 6a 7a Form 4720 check here ..... b Total tax (Form 4720, Part III, line 1) 7b 8a Form 5227 check here ..... **b** FMV of assets at end of tax year (Form 5227, Item D) Form 5330 check here ..... **b** Tax due (Form 5330, Part II, line 19) 9a 9b 10a Form 8038-CP check here **b** Amount of credit payment requested (Form 8038-CP, Part III, line 22) 10b Declaration and Signature Authorization of Officer or Person Subject to Tax Under penalties of perjury, I declare that X I am an officer of the above entity or I I am a person subject to tax with respect to (name \_ , (EIN)\_ and that I have examined a copy of the 2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and 2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only X lauthorize MARCUM LLP 15151 to enter my PIN Enter five numbers, but ERO firm name do not enter all zeros as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. Certification and Authentication Part III ERO's EFIN/PIN. Enter your six-digit electronic filing identification 24002515151 number (EFIN) followed by your five-digit self-selected PIN. Do not enter all zeros I certify that the above numeric entry is my PIN, which is my signature on the 2022 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. ERO's signature Date **ERO Must Retain This Form - See Instructions** Do Not Submit This Form to the IRS Unless Requested To Do So Form **8879-TE** (2022) LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

202521 12-16-22

# Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

ΑI	For the	e 2022 calendar year, or tax year beginning ar	nd ending		
В	Check if applicabl	C Name of organization		D Employer identifi	cation number
	Addre chang	e PARINERS FOR DEVELOPMENT			
	Name chang	Doing business as		52-20032	12
	Initial return Final	Number and street (or P.O. box if mail is not delivered to street address) 8720 GEORGIA AVENUE	Room/suite	E Telephone numbe	
	⊥return, termin ated		<u> </u>	G Gross receipts \$	1,664,637.
	Amen			H(a) Is this a group re	
F	Applic			for subordinates	
	pendir	SAME AS C ABOVE		H(b) Are all subordinates in	····· — —
T -	Ταν-Αν	empt status: X 501(c)(3) 501(c) ( ) (insert no.) 4947(a)(	1) or 527	<b>⊣</b> `′	list. See instructions
	Websi		1) 01 021	H(c) Group exemption	
		organization: X Corporation Trust Association Other	I Vear		M State of legal domicile: DC
	art I	Summary	<b>L</b> 1001	oriormation.	or orace or regar dorment.
	1	Briefly describe the organization's mission or most significant activities: TO	WORK W	TH VULNERAB	LE AND
Se	-	UNDERSERVED POPULATIONS IN DEVELOPING CO			
Governance	2	Check this box if the organization discontinued its operations or disp			
Ver	3	- · · · · · · · · · · · · · · · · · · ·		3	9
ၓ	4	Number of independent voting members of the governing body (Part VI, line 1b			9
م د	5	Total number of individuals employed in calendar year 2022 (Part V, line 2a)			2
iţi	6	Total number of volunteers (estimate if necessary)			9
Activities &	7 a			7a	0.
Ă	b	Net unrelated business taxable income from Form 990-T, Part I, line 11			0.
				Prior Year	Current Year
•	8	Contributions and grants (Part VIII, line 1h)		4,983,890.	1,581,313.
ne	9	Program service revenue (Part VIII, line 2g)		0.	0.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		143,799.	196,803.
æ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		-68,535.	-113,479.
	1	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		5,059,154.	1,664,637.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
s	45	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10		933,223.	1,104,041.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
ē	b	Total fundraising expenses (Part IX, column (D), line 25)	0.		
û	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		1,596,150.	1,880,012.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		2,529,373.	2,984,053.
		Revenue less expenses. Subtract line 18 from line 12		2,529,781.	-1,319,416.
Net Assets or	g		В	eginning of Current Year	End of Year
sets	20	Total assets (Part X, line 16)		7,310,881.	6,305,062.
t As	21	Total liabilities (Part X, line 26)		262,515.	684,050.
25	22	Net assets or fund balances. Subtract line 21 from line 20		7,048,366.	5,621,012.
	art II	Signature Block			
		lties of perjury, I declare that I have examined this return, including accompanying schedu			/ knowledge and belief, it is
true	, correc	rt, and complete. Declaration of preparer (other than officer) is based on all information of	which prepare	r has any knowledge.	
		Signature of officer		 Date	
Sig				Date	
Her	re	JOHN MARRKAND, EXECUTIVE DIRECTOR  Type or print name and title			
			Т	Date Check	PTIN
D-!	_	Print/Type preparer's name  Preparer's signature  Preparer's signature	WEST T	if	<b>_</b>
Paid		KIMBERLY H MAXWELL KIMBERLY H MAX	METT	self-employ	
-	parer	Firm's name MARCUM LLP Firm's address 1 RESEARCH COURT, SUITE 400		Firm's EIN 1	1-1986323
use	Only	Firm's address 1 RESEARCH COURT, SUITE 400 ROCKVILLE, MD 20850		Phone no. (3	01) 691-3600
N 4	u the !!	· · · · · · · · · · · · · · · · · · ·		Priorie no. ( 3	
ivia	y trie II	RS discuss this return with the preparer shown above? See instructions			X Yes No

Par	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	TO WORK WITH VULNERABLE AND UNDERSERVED POPULATIONS IN DEVELOPING
	COUNTRIES TO IMPROVE QUALITY OF LIFE.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$1, 371, 703. including grants of \$) (Revenue \$)
	BENIN PROGRAM
	PFD'S APPROACH TO AGRICULTURAL DEVELOPMENT IN PINEAPPLE PROCESSING FOR
	EXPORT (PINEX)
	PFD'S MAIN WORK IN BENIN CONTINUES TO BE THE MULTI-YEAR \$15M PINEAPPLE
	PROCESSING FOR EXPORT OR PINEX, WHICH IS CORE-FUNDED BY THE U.S.
	DEPARTMENT OF AGRICULTURE (USDA). THE BASIC APPROACH OF PINEX IS WORK
	WITH LOCAL BUSINESSES IN THE PINEAPPLE VALUE CHAIN IN PRODUCT MARKET
	RESEARCH AND THEN TO STRENGTHEN OR BUILD THE CAPACITY OF FARMERS AND
	PROCESSORS TO MEET THAT DEMAND. THIS MARKET-DRIVEN PRODUCTION MODEL WAS
	USED IN PFD'S GROWING RESOURCES FOR ENHANCED AGRICULTURAL ENTERPRISES
	AND NUTRITION (GREEN) PROJECT, WHICH IN 2019 WAS ASSESSED BY THE U.S.
	DEPARTMENT OF AGRICULTURE (USDA) AS ONE OF ITS THREE MOST SUSTAINABLE
4b	(Code:) (Expenses \$1, 199, 534. including grants of \$) (Revenue \$)
	NIGERIA PROGRAM
	ON AUGUST 6, 2021, PARTNERS FOR DEVELOPMENT (PFD) SIGNED A \$3.5MILLION,
	THREE-YEAR COOPERATIVE AGREEMENT WITH THE UNITED STATES AGENCY FOR
	INTERNATIONAL DEVELOPMENT (USAID) TO IMPLEMENT THE 36-MONTH WATER
	IMPROVEMENT AND SANITATION ENHANCEMENT (WISE) PROJECT IN 100 RURAL
	COMMUNITIES IN JIGAWA AND KANO STATES IN NORTHERN NIGERIA. THE GOAL OF
	WISE IS TO PROVIDE POTABLE WATER AND IMPROVED SANITATION SERVICES TO
	145,000 BENEFICIARIES IN THESE RURAL COMMUNITIES THROUGH THE
	INSTALLATION OF IMPROVED WATER, SANITATION, AND HYGIENE (WASH)
	FACILITIES AND THE PROVISION OF HYGIENE EDUCATION.
	AS OF 31 DECEMBER 2022, WISE HAD REHABILITATED 76 IMPROVED WATER
	FACILITIES THAT TOGETHER ARE PROVIDING CLEAN DRINKING WATER TO OVER
4c	(Code:) (Expenses \$
	CAMBODIA PROGRAM
	DURING THE PERIOD 1992-2021, PFD HAS WON APPROXIMATELY \$24.5 MILLION IN
	46 GRANTS AND CONTRACTS FROM PUBLIC AND PRIVATE DONORS FOR PROJECT
	ACTIVITIES IN CAMBODIA. THESE ACTIVITIES HAVE POSITIVELY IMPACTED
	SEVERAL HUNDRED THOUSAND CAMBODIANS IN 16 OF CAMBODIA'S 25 PROVINCES.
	AS OF 2022, WE CONTINUE IN CAMBODIA, MAINLY WORKING IN IMPROVED ACCESS
	TO CREDIT FOR POORER HOUSEHOLDS.
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ including grants of \$ ) (Revenue \$ )
40	Total program service expenses 2,588,832.

15011115 150872 03402.0

## Form 990 (2022) PARTNERS FOR DEVELOPMENT Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	<u> </u>		
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	Ť		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>	<b>-</b>		
0	, ,			x
^	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			<b>.</b>
	If "Yes," complete Schedule D, Part IV	9_		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			,,
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	_X_	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes." complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the appropriation projection of the control of the Light of the Light of the Light of the Control	14a	Х	
b	Did the organization maintain an office, employees, or agents outside of the United States?  Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
D	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	175		
13		15		x
16	foreign organization? If "Yes," complete Schedule F, Parts II and IV  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	13		
16		46		x
4-	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			<sub>v</sub>
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			_ v
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			177
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21		X

232003 12-13-22

Form **990** (2022)

Form 990 (2022) PARTNERS FOR DEVEL
Part IV Checklist of Required Schedules (continued)

	·		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			,,
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	25a		x
h	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
		25b		х
26	Schedule L, Part I  Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	200		
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			.,
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
04	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		<u> </u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	34		х
25.2	Part V, line 1  Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	33a		
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	000		
-	If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O  **T V   Statements Regarding Other IRS Filings and Tax Compliance	38	Х	
Pai		· <u> </u>		
	Check if Schedule O contains a response or note to any line in this Part V			X
	1 1 -		Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	-		
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		v	
	(gambling) winnings to prize winners?	1c	X	(2022)

232004 12-13-22

Form 990 (2022) PARTNERS FOR DEVELOPMENT

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 2			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X	
b	If "Yes," enter the name of the foreign country SEE SCHEDULE O			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	<u>5a</u>		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			,,
	any contributions that were not tax deductible as charitable contributions?	<u>6a</u>		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	۱		
_	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			- V
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	7.		х
٦	to file Form 8282?  If "Yes," indicate the number of Forms 8282 filed during the year  7d	7c		
		7e		Х
f	Did the appropriate desired to the control of the state o	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
•	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	-		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
D	Enter the amount of reserves the organization is required to maintain by the states in which the			
_	organization is licensed to issue qualified health plans  13b			
	Enter the amount of reserves on hand  Did the averagination receive any payments for indeed temping any included during the tay year?	110		Х
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		
ъ 15	If "Yes," has it filed a Form 720 to report these payments? <i>If</i> " <i>No</i> ," <i>provide an explanation on Schedule O</i> Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	14b		
IJ	excess parachute payment(s) during the year?	15		х
	If "Yes," see the instructions and file Form 4720, Schedule N.	13		
16	le the exemptation on educational institution subject to the continue 1050 evaluatory on not investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.	"		
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities			
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

Form **990** (2022)

03402.01

PARTNERS FOR DEVELOPMENT 52-2003212 Page 6 Form 990 (2022) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

A Governing Body and Management X

Sec	tion A. Governing body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	4		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b	2		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		<u>X</u>
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		<u>X</u>
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		<u>X</u>
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			7.7
	persons other than the governing body?	7b		<u>X</u>
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		7.7	
a	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			37
800	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		<b>V</b>	NI -
40-	Did the conscinution have level about on hypothese or efficience	40-	Yes	No X
	Did the organization have local chapters, branches, or affiliates?	10a		
D	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
112	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		X
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.	T T C		
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe	120		
•	on Schedule O how this was done	12c	х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		_X_
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filedNONE			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)	s only)	availat	ole
	for public inspection. Indicate how you made these available. Check all that apply.			
46	Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an	d finand	cial	
00	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records THE ORGANIZATION - (301)608-0426			
	8720 GEORGIA AVENUE, 906, SILVER SPRING, MD 20910			
	0.20 CECTOTI IIVEROE, DOO, DEEVEN DITTERO, ED 20010			

Form **990** (2022)

03402.01

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per	(do box	not c , unle: cer ar	Pos heck	ition	than o	one n an	(D)  Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer		Highest compensated employee		from the organization (W-2/1099-MISC/ 1099-NEC)	from related organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(1) JOHN MARRKAND EXECUTIVE DIRECTOR	40.00			Х				142,708.	0.	44 710
(2) DONNA ELLIS	40.00			^				142,700.	0.	44,710.
SENIOR ACCOUNTANT	40.00	1				X		119,932.	0.	30,097.
(3) LANRE WILLIAMS-AYEDUN	2.00	х		х				0.	0.	0.
(4) DAMILOLA ODETOLA	2.00									
TREASURER		Х		х				0.	0.	0.
(5) ANJALI KUMAR	2.00									
TRUSTEE		Х						0.	0.	0.
(6) STEVEN HANSCH	2.00									
TRUSTEE		Х						0.	0.	0.
(7) SOPHAL EAR	2.00	1								_
TRUSTEE		Х						0.	0.	0.
(8) DALE MILLER HILL	2.00	ļ								
TRUSTEE	2 00	Х				_		0.	0.	0.
(9) DANIEL LEE TRUSTEE	2.00	v						0.	0.	^
(10) MAJA FELDMAN	2.00	Х	$\vdash$					0.	0.	0.
TRUSTEE	2.00	Х						0.	0.	0.
(11) WASIQ KHAN	2.00	25						•	•	<u>.                                </u>
TRUSTEE	2,00	Х						0.	0.	0.
										Form <b>990</b> (2022)

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ı aı	Occion A. Onicers, Directors, 1143		oloy	ees,			gnes	it C		'	$\neg$	<b>(F)</b>	
	(A)	(B) Average			Pos	C) ition	า		(D)	(E)		(F)	
	Name and title	hours per   Average   (do not o							Reportable compensation	Reportable		Estima amoun	
		week					or/trus		from	compensation from related		othe	
		(list any	ctor						the	organizations		compens	
		hours for	r dire				peq		organization	(W-2/1099-MISC	/	from t	he
		related	stee o	ustee			ensat		(W-2/1099-MISC/	1099-NEC)		organiza	ation
		organizations	al trus	onal tr		loyee	comp		1099-NEC)			and rela	
		below line)	ndividual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former				organiza	tions
		1110)	=	Ë	-0¢	Σ.	± 5	요			+		
							-				+		
											+		
			-										
											+		
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			1										
											$\top$		
_			L		L	L	1		<u>                                       </u>		_		
											$\perp$		
											$\perp$		
1b	Subtotal								262,640.		١.	74,8	
С	Total from continuation sheets to Part VI	I, Section A							0.		١.		0.
<u>d</u>	Total (add lines 1b and 1c)								262,640.		).	74,8	<u> 307.</u>
2	Total number of individuals (including but n	ot limited to th	ose	liste	d ab	ove	e) wh	o re	eceived more than \$100,0	000 of reportable			•
	compensation from the organization											1,4	<u> 2</u>
_												Yes	No
3	Did the organization list any <b>former</b> officer,	•		•		•		_	•	•			
	line 1a? If "Yes," complete Schedule J for s											3	X
4	For any individual listed on line 1a, is the su											4 X	
_	and related organizations greater than \$150	,		,								4 X	
5	Did any person listed on line 1a receive or a									ual for services		5	х
Sec	rendered to the organization? If "Yes," comtion B. Independent Contractors	<u>piete Scheaule</u>	9 <i>J T</i>	or su	icn į	oers	son .					5	21
1	Complete this table for your five highest co	mnensated inc	lene	nder	nt cc	ntr	acto	rs th	nat received more than \$	100 000 of comper		on from	
•	the organization. Report compensation for										.JuliC	0111	
	(A)				. <u>.</u>				(B)			(C)	
	Name and business	address	NO	ONE	S				Description of s	ervices	Co	mpensati	on
		<u> </u>											
2	Total number of independent contractors (in	ncluding but no	ot lin	nited	d to		_	ted	above) who received mo	re than			
	\$100,000 of compensation from the organization	zation				(	)					000	
											F	orm 990	(2022)

52-2003212

Form 990 (2022) PARTNER
Part VIII Statement of Revenue

		Check if Schedule O contains a response or	r note to anv lin	e in this Part VIII			
		-	-	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
					function revenue	business revenue	sections 512 - 514
SS	1	a Federated campaigns 1a					
ant		o Membership dues 1b					
ية ق		Fundraising events 1c					
ffs,		d Related organizations 1d					
ig ig		e Government grants (contributions) 1e 1,4	183,748.				
ons,			103,740.				
utic		All other contributions, gifts, grants, and	97,565.				
Contributions, Gifts, Grants and Other Similar Amounts		similar amounts not included above 1f	31,303.				
ont		Noncash contributions included in lines 1a-1f		1 501 212			
O g		1 Total. Add lines 1a-1f		1,581,313.			
			Business Code				
Program Service Revenue	2	a					
ervi	ı	·					
S							
ran Sev		d					
.0g	(	e					
<u>a</u>	1	All other program service revenue					
		Total. Add lines 2a-2f					
	3	Investment income (including dividends, interes	t, and				
		other similar amounts)		196,803.			196,803.
	4	Income from investment of tax-exempt bond pro					
	5	Royalties					
		(i) Real	(ii) Personal				
	6	a Gross rents6a					
		Less: rental expenses 6b					
		Rental income or (loss) 6c					
		Net rental income or (loss)					
		a Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 7a					
		Less: cost or other basis					
<u>o</u>		and sales expenses <b>7b</b>					
her Revenue		Gain or (loss) 7c					
ě		d Net gain or (loss)					
푸		a Gross income from fundraising events (not					
Oth	0	including \$ of					
١		contributions reported on line 1c). See					
		• • • • • • • • • • • • • • • • • • • •					
		Less: direct expenses  Net income or (loss) from fundraising events					
	9	a Gross income from gaming activities. See					
		Part IV, line 19 9a					
		Less: direct expenses 9b					
		Net income or (loss) from gaming activities					
	10	a Gross sales of inventory, less returns					
		and allowances 10a					
		Less: cost of goods sold 10b					
$\rightarrow$		Net income or (loss) from sales of inventory					
<u>s</u>		<u> </u>	Business Code	0 650	0 680		
e e	11	OTHER INCOME	900099	8,679.			
Miscellaneous Revenue	I	EXCHANGE RATE LOSS	900099	-122,158.	-122,158.		
cel Sev		·					
Mis		d All other revenue		440 :			
		Total. Add lines 11a-11d		-113,479.			
	12	Total revenue. See instructions		1,664,637.	-113,479.	0.	196,803.

#### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (C) Management and general expenses (D) Do not include amounts reported on lines 6b. Program service expenses Total expenses Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 ....... Benefits paid to or for members ..... Compensation of current officers, directors, 187,418. 68,089. 119,329. trustees, and key employees ..... Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 624,754. 557,820. 66,934. Other salaries and wages 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 202,006. 181,807. 20,199. Other employee benefits 9 89,863. 71,386. 18,477. 10 Payroll taxes Fees for services (nonemployees): Management Legal Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees ..... Other. (If line 11g amount exceeds 10% of line 25, 241,988. 193,457. 48,531. column (A), amount, list line 11g expenses on Sch O.) Advertising and promotion 12 30,198. 24,598. 5,600. Office expenses 13 Information technology 14 15 Royalties 80,266. 116,843. 36,577. 16 Occupancy 276,807. 248,924. 27,883. 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings 19 20 Payments to affiliates 21 28,171. 28,171. 22 Depreciation, depletion, and amortization 31,465. 21,496. 9,969. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) 816,012. 816,012. PROJECT EQUIPMENT, 105,467. TRAINING EXPENSES 105,467. 73,374. 64,209. 9,165. OFFICE AND HOUSING EQUI 67,931. 67,931. TEMPORARY HELP 91,756. 59.199. 32,557. All other expenses 2,984,053. 2,588,832. 395,221. 0. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form **990** (2022)

Form 990 (2022)

Part X | Balance Sheet

Pai	rt X	Balance Sheet					
		Check if Schedule O contains a response or no	te to an	y line in this Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			363,485.	1	494,906.
	2	Savings and temporary cash investments	4,321,445.	2	3,489,646.		
	3	Pledges and grants receivable, net	540,710.	3	408,776.		
	4	Accounts receivable, net		4	89,616.		
	5	Loans and other receivables from any current of					
		trustee, key employee, creator or founder, subs					
		controlled entity or family member of any of the	se perso	ons		5	
	6	Loans and other receivables from other disqual	ified per	sons (as defined			
		under section 4958(f)(1)), and persons describe	d in sec	tion 4958(c)(3)(B)		6	
ts	7	Notes and loans receivable, net		<b>_</b>	1,475,279.	7	1,360,501.
Assets	8	Inventories for sale or use				8	
Ä	9	Prepaid expenses and deferred charges			54,328.	9	66,224.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	292,446.			
	b	Less: accumulated depreciation		194,143.	10,805.		98,303.
	11	Investments - publicly traded securities			534,988.	11	287,629.
	12	Investments - other securities. See Part IV, line				12	
	13	Investments - program-related. See Part IV, line	11			13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			9,841.	15	9,461.
	16	Total assets. Add lines 1 through 15 (must equ			7,310,881.	16	6,305,062.
	17	Accounts payable and accrued expenses			205,872.	17	201,737.
	18	Grants payable			18	400 242	
	19	Deferred revenue				19	482,313.
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete				21	
es	22	Loans and other payables to any current or form					
Liabilities		trustee, key employee, creator or founder, subs					
iab.		controlled entity or family member of any of the				22	
_	23	Secured mortgages and notes payable to unrel		· · · · · · · · · · · · · · · · · · ·	F.C. C.4.2	23	
	24	Unsecured notes and loans payable to unrelate	-		56,643.	24	
	25	Other liabilities (including federal income tax, pa					
		parties, and other liabilities not included on line		·			
		of Schedule D			262,515.	25	684,050.
	26	Total liabilities. Add lines 17 through 25			202,313.	26	004,030.
S		Organizations that follow FASB ASC 958, chand complete lines 27, 28, 32, and 33.	eck ner				
nce	27	• • • • • •			1,020,806.	27	1,284,902.
ala	27 28	Net assets without donor restrictions  Net assets with donor restrictions			6,027,560.	28	4,336,110.
d E	20	Organizations that do not follow FASB ASC 9			0,027,3001	20	1/330/1100
Fun		and complete lines 29 through 33.	950, CHE	CK Here			
ō	29	Capital stock or trust principal, or current funds				29	
ets	30	Paid-in or capital surplus, or land, building, or e				30	
Ass	31	Retained earnings, endowment, accumulated in				31	
Net Assets or Fund Balances	32	Total net assets or fund balances			7,048,366.	32	5,621,012.
Z	33	Total liabilities and net assets/fund balances			7,310,881.	33	6,305,062.
	- 55	Total habilities and het assets/fullu baidfices			,,310,001.	55	G QQQ (0000)

Form **990** (2022)

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI	<u></u> .			
		1 1			
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,6		
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,9		
3	Revenue less expenses. Subtract line 2 from line 1	3	-1,3	19,4	16.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	7,0		
5	Net unrealized gains (losses) on investments	5	-1	07,9	38.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	5,6	21,0	12.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>			X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	1	X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2t	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		20	; X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		38	ı X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits	<u></u>	3k		
			For	m <b>990</b>	(2022)

232012 12-13-22

#### **SCHEDULE A**

(Form 990)

Total

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

**ZUZZ** 

OMB No. 1545-0047

Open to Public Inspection

**Employer identification number** Name of the organization PARTNERS FOR DEVELOPMENT 52-2003212 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section	on A. Public Support							
Calenda	ır year (or fiscal year beginning in)	(a) 2018	<b>(b)</b> 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total	
<b>1</b> Gi	fts, grants, contributions, and							
me	embership fees received. (Do not							
ind	clude any "unusual grants.")	4517489.	1133644.	113,930.	4983890.	1581313.	12330266.	
<b>2</b> Ta	ax revenues levied for the organ-							
iza	ation's benefit and either paid to							
or	expended on its behalf							
<b>3</b> Th	ne value of services or facilities							
fui	rnished by a governmental unit to							
th	e organization without charge							
4 To	otal. Add lines 1 through 3	4517489.	1133644.	113,930.	4983890.	1581313.	12330266.	
<b>5</b> Th	ne portion of total contributions							
by	each person (other than a							
go	overnmental unit or publicly							
su	pported organization) included							
on	line 1 that exceeds 2% of the							
an	nount shown on line 11,							
CO	olumn (f)						691,533. 11638733.	
6 Pι	ublic support. Subtract line 5 from line 4.						11638733.	
Section	on B. Total Support							
Calenda	ır year (or fiscal year beginning in)	(a) 2018	<b>(b)</b> 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total	
<b>7</b> Ar	mounts from line 4	4517489.	1133644.	113,930.	4983890.	1581313.	12330266.	
<b>8</b> Gr	ross income from interest,							
div	vidends, payments received on							
se	curities loans, rents, royalties,							
an	nd income from similar sources	275,250.	257,172.	145,573.	146,161.	196,803.	1020959.	
9 Ne	et income from unrelated business							
ac	ctivities, whether or not the							
bu	usiness is regularly carried on							
<b>10</b> Ot	ther income. Do not include gain							
or	loss from the sale of capital							
as	sets (Explain in Part VI.)	49,763.	9,493.	-17,117.	-68,535.	-113,479.	-139,875 <b>.</b>	
11 To	otal support. Add lines 7 through 10						13211350.	
<b>12</b> Gr	ross receipts from related activities,	etc. (see instructio	ns)			12		
13 Fi	rst 5 years. If the Form 990 is for th	e organization's fir	st, second, third, f	ourth, or fifth tax y	ear as a section 50	01(c)(3)		
	ganization, check this box and stop							
Section	on C. Computation of Publi	c Support Per	centage					
<b>14</b> Pu	ublic support percentage for 2022 (li	ne 6, column (f), di	vided by line 11, c	olumn (f))		14	88.10 %	
	ublic support percentage from 2021					15	83.98 %	
16a 33	3 1/3% support test - 2022. If the o	organization did no	t check the box or	line 13, and line 1	14 is 33 1/3% or m	ore, check this bo		
	op here. The organization qualifies		-					
	3 1/3% support test - 2021. If the o				line 15 is 33 1/3%	or more, check th	is box	
	nd <b>stop here.</b> The organization quali		• •					
	% -facts-and-circumstances test							
an	nd if the organization meets the facts	s-and-circumstance	es test, check this	box and stop her	r <b>e.</b> Explain in Part '	VI how the organiz	ation	
	eets the facts-and-circumstances te	-		*				
	% -facts-and-circumstances test						10% or	
me	ore, and if the organization meets th				•			
	organization meets the facts and circumstances test. The organization qualifies as a publicly supported organization							
	rivate foundation. If the organization		-	•			·····	

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### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2018	<b>(b)</b> 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the						
organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and						
3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						
Section B. Total Support		Ī	1	<u> </u>	1	1
alendar year (or fiscal year beginning in)	(a) 2018	<b>(b)</b> 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
9 Amounts from line 6					1	
loa Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
2 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
3 Total support. (Add lines 9, 10c, 11, and 12.)						
4 First 5 years. If the Form 990 is for the	e organization's fi	rst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organization	on,
check this box and stop here	<u></u>	······································	<u></u>	<u></u>	<u></u>	<u></u> [
ection C. Computation of Public	Support Per	centage				
5 Public support percentage for 2022 (lii	ne 8, column (f), d	livided by line 13, o	column (f))		15	
6 Public support percentage from 2021	Schedule A, Part	III, line 15			16	
ection D. Computation of Inves						
7 Investment income percentage for 20	22 (line 10c, colur	mn (f), divided by li	ne 13, column (f))		17	
8 Investment income percentage from 2	•				18	
9a 33 1/3% support tests - 2022. If the						7 is not
more than 33 1/3%, check this box an						· · ·
<b>b 33 1/3% support tests - 2021.</b> If the	organization did r	not check a box on	line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	
line 18 is not more than 33 1/3%, chec						_
20 Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check th	nis box and see in:	structions	L

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Schedule A (Form 990) 2022

## Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes." answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? |f "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes." answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes." provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes." provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
4		
1		
2		
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За		
3b		
3c		
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4a		
4b		
76		
4c		
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5a		
5b		
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10a		
10b		
ule A (Forr	n 990)	2022

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Par	TIV   Supporting Organizations (continued)			
	_		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
800	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
	Г		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
	r		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1 a	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).  The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see inst	truction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990) 2022

5

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Income tax imposed in prior year

instructions).

emergency temporary reduction (see instructions)

Distributable Amount. Subtract line 5 from line 4, unless subject to

5

6

Schedule A (Form 990) 2022

e Excess from 2022

## Schedule A

# Identification of Excess Contributions Included on Part II, Line 5

2022

\*\* Do Not File \*\*

\*\*\* Not Open to Public Inspection \*\*\*

Contributor's Name	Total Contributions	Excess Contributions
COCA COLA	541,616.	277,389.
UNICEF	525,778.	261,551.
CREATIVE ASSOCIATES	416,820.	152,593.
otal Excess Contributions to Schedule A, Part II, Line 5		691,533

## Schedule B

(Form 990)

Schedule of Contributors
Attach to Form 990 or Form 990-PF.

2024

52-2003212

2022

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Attach to Form 990 or Form 990-PF.
Go to www.irs.gov/Form990 for the latest information.

PARTNERS FOR DEVELOPMENT

Name of the organization Employer identification number

Organization type (check one):							
Filers of: Section:							
Form 99	0 or 990-EZ	X 501(c)( 3 ) (enter number) organization					
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation					
		527 political organization					
Form 99	0-PF	501(c)(3) exempt private foundation					
		4947(a)(1) nonexempt charitable trust treated as a private foundation					
		501(c)(3) taxable private foundation					
		covered by the <b>General Rule</b> or a <b>Special Rule</b> .  7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.					
General	Rule						
	•	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.					
Special	Rules						
X	sections 509(a)(1) a contributor, during	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.					
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.						
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year\$						
answer '	'No" on Part IV, line	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it <b>must</b> 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify requirements of Schedule B (Form 990).					

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022)

Name of organization Employer identification number

## PARTNERS FOR DEVELOPMENT

52-2003212

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	CREATIVE ASSOCIATES INTERNATIONAL  4445 WILLARD AVE  CHEVY CHASE, MD 20815	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	UNITED STATES AGENCY FOR INTERNATINAL DEVELOPMENT  1300 PENNSYLVANIA AVENUE, NW  WASHINGTON, DC 20523	\$ <u>1,121,670</u> .	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	WILDLIFE CONSERVATION SOCIETY  2300 SOUTHERN BLVD  BRONX, NY 10460	\$104,512.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140.	Name, address, and Zir + 4	\$	Person Payroll Ocomplete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Occupate Part II for noncash contributions.)

Name of organization Employer identification number

## PARTNERS FOR DEVELOPMENT

52-2003212

Part II	Noncash Property (see instructions). Use duplicate copies of Part I	I if additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		  \$	
223/53 11-15.	00		Schedule B (Form 990) (2022)

Page 4

Schedule B (Form 990) (2022) Name of organization **Employer identification number** PARTNERS FOR DEVELOPMENT 52-2003212 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

223454 11-15-22 Schedule B (Form 990) (2022)

### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

PARTNERS FOR DEVELOPMENT

**Employer identification number** 52-2003212

Pai	t I Organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		r Si	milar Funds o	r Ac	coun	ts. Complete if the
	organization anomorou neo orni om oco, natriv, iiii	(a) Donor adv	vised	funds	(1	<b>b)</b> Fun	ds and other accounts
1	Total number at end of year	. ,					
2	Aggregate value of contributions to (during year)						
3	Aggregate value of grants from (during year)						
4	Aggregate value at end of year						
5	Did the organization inform all donors and donor advisors in v	vriting that the assets	held	d in donor advised	d fund	s	
	are the organization's property, subject to the organization's	-					Yes No
6	Did the organization inform all grantees, donors, and donor ad						
	for charitable purposes and not for the benefit of the donor or						
	impermissible private benefit?						
Par	t II Conservation Easements. Complete if the org	ganization answered "	Yes	" on Form 990, Pa	art IV,	line 7.	
1	Purpose(s) of conservation easements held by the organization	on (check all that appl	y).				
	Preservation of land for public use (for example, recreat	tion or education)		Preservation of a	a histo	rically	important land area
	Protection of natural habitat			Preservation of a	certif	fied his	storic structure
	Preservation of open space						
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation cont	ribu	tion in the form of	a cor	servat	
	day of the tax year.						Held at the End of the Tax Year
а	Total number of conservation easements					2a	
b						2b	
С	Number of conservation easements on a certified historic stru					2c	
d	Number of conservation easements included in (c) acquired a						
	historic structure listed in the National Register					2d	
3	Number of conservation easements modified, transferred, rele	eased, extinguished, o	or te	rminated by the o	organiz	zation	during the tax
	year						
4	Number of states where property subject to conservation eas	_					
5	Does the organization have a written policy regarding the per						
	violations, and enforcement of the conservation easements it						Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, l	handling of violations,	, and	l enforcing conse	rvatioi	n ease	ments during the year
7	Amount of expenses incurred in monitoring, inspecting, hand	ling of violations, and	enfo	orcina conservatio	on eas	ement	ts during the vear
		,		J			,
8	Does each conservation easement reported on line 2(d) above	e satisfy the requireme	ents	of section 170(h)	(4)(B)(	i)	
	and section 170(h)(4)(B)(ii)?						Yes No
9	In Part XIII, describe how the organization reports conservation	on easements in its re	venu	ue and expense st	tateme	ent and	d
	balance sheet, and include, if applicable, the text of the footn	ote to the organization	n's f	inancial statemen	its tha	t desc	ribes the
Da	organization's accounting for conservation easements.	Aut Historiaal T		arrage ar Oth	- · · · ·	:1	w Accete
Pai	t III Organizations Maintaining Collections of		rea	sures, or Oth	er Si	ımııaı	r Assets.
	Complete if the organization answered "Yes" on Form						
1a	If the organization elected, as permitted under FASB ASC 956	•					
	of art, historical treasures, or other similar assets held for pub	•				ce of p	DUBLIC
	service, provide in Part XIII the text of the footnote to its finan						
b	If the organization elected, as permitted under FASB ASC 956	•					
	art, historical treasures, or other similar assets held for public	exhibition, education	, or	research in furthe	rance	of pub	olic service,
	provide the following amounts relating to these items:						•
	(i) Revenue included on Form 990, Part VIII, line 1						
•							\$
2	If the organization received or held works of art, historical treat				gain, p	rovide	•
_	the following amounts required to be reported under FASB AS						¢
a	Revenue included on Form 990, Part VIII, line 1						Φ
D	Assets included in Form 990, Part X						φ

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2022

Schedule D (Form 990) 2022

	R DEVELOPMENT	52	2-2003212 Page 3
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes"			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)		+	
(D)		+	
(E)			
(G)			
(H) Tetal (Col. (b) must squal Form 000, Port V. col. (P) line 12.)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)  Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990 Part IV line	11c. See Form 990. Part X line 13	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or en	d-of-vear market value
(1)	(b) Book value	(c) methed of valuation: cost of on	a or your market value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.	on Farma 000 Part IV line	11d Coo Forms 000 Port V line 15	
Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	(h) Dook volue
	Description		(b) Book value
(1)			
(2)			
(3)			
<u>(4)</u>			
<u>(5)</u>			
<u>(6)</u> (7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15)		
Part X Other Liabilities.			
Complete if the organization answered "Yes"  (a) Description of liability	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25	T
			(b) Book value
(1) Federal income taxes			
(2)			+
(3)			+
<u>(4)</u>			
(5) (6)			
<u>(6)</u>			1
(7)			

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

Schedule D (Form 990) 2022

(8) (9)

Part	t XI Reconciliation of Revenue per Audited Financial Statem	ents With	Revenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	ła.			
1	Total revenue, gains, and other support per audited financial statements			1	1,556,699.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	-107,938.		
	Donated services and use of facilities				
	Recoveries of prior year grants				
	Other (Describe in Part XIII.)	1 1			
е	Add lines 2a through 2d			2e	-107,938.
3	Subtract line 2e from line 1			3	1,664,637.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
	Add lines 4a and 4b			4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)			5	1,664,637.
Par	t XII Reconciliation of Expenses per Audited Financial Staten	nents With	Expenses per F	Returr	۱.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	ła.			
1	Total expenses and losses per audited financial statements			1	2,984,053.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
	Prior year adjustments				
	Other losses				
	Other (Describe in Part XIII.)				
е	Add lines 2a through 2d			2e	0.
	Subtract line 2e from line 1			3	2,984,053.
	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	2,984,053.
Par	t XIII Supplemental Information.				
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any ac			; Part X	, line 2; Part XI,
PAR	T X, LINE 2:				
UNC	ERTAIN TAX POSITIONS. FOR THE YEARS ENDED	DECEM	BER 31, 202	2 A1	ND 2021,
PFD	HAS DOCUMENTED ITS CONSIDERATION OF FASE	B ASC 7	40-10, INCO	ME 7	TAXES,
THA	T PROVIDES GUIDANCE FOR REPORTING UNCERTA	INTY I	N INCOME TA	XES	AND HAS
DET	ERMINED THAT NO MATERIAL UNCERTAIN TAX PO	SITION	S OUALIFY F	OR E	CITHER
	OGNITION OR DISCLOSURE IN THE FINANCIAL S				
<u>30,</u>	2019 AND SUBSEQUENT YEARS REMAIN SUBJECT	TO EX	AMINATION B	Y TI	HE TAX
AUT	HORITIES.				

Schedule D (Form 990) 2022

### SCHEDULE F (Form 990)

## **Statement of Activities Outside the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

OMB No. 1545-0047

2022

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection
Employer identification number

PAR'	TNERS FOR DEVELOPMENT	52-2003212						
Part	General Information on Activities Outside the United States. Complete if the orga	nization answered "Yes" on						
	Form 990, Part IV, line 14b.							
1	For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance,							
	the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes N							

For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (c) Number of (d) Activities conducted in the region (e) If activity listed in (d) (f) Total (a) Region (b) Number of employees, agents, and expenditures offices (by type) (such as, fundraising, prois a program service, for and in the region gram services, investments, grants to describe specific type independent investments contractors recipients located in the region) of service(s) in the region in the region in the region CAMBODIA PROGRAMS: PFD HELPS AT-RISK EAST ASIA AND THE POPULATIONS COMBAT PACIFIC -PROGRAM SERVICES MALARIA BY PROMOTING 17,595. NIGERIA AND BENIN PROGRAMS: PFD STRENGTHENED LOCAL 2,571,237. SUB-SAHARAN AFRICA PROGRAM SERVICES CAPACITY TO MANAGE 43 45 2,588,832. 3 a Subtotal ..... **b** Total from continuation 0 sheets to Part I ..... Totals (add lines 3a 2,588,832. and 3b)

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SEE PART V FOR COLUMN (E) DESCRIPTIONS

Schedule F (Form 990) 2022

			Outside the United States. Cocated if additional space is need		rganization answered	d "Yes" on Form !	990, Part IV, line 15, fo	r any
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV appraisal, other)
2 Enter total number of	recipient organization	ne listed above that are a	recognized as charities by the	foreign country	recognized as a tay			

exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

3 Enter total number of other organizations or entities

Part III Grants and Other Assist			ites. Complete i	f the organization answered "Yes"	on Form 990, Part	IV, line 16.	
Part III can be duplicated  (a) Type of grant or assistance	if additional space is neede	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)

Page 4

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2022

## Schedule F (Form 990) 2022 Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of

investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.
PART I, LINE 2:
THE ORGANIZATION MONITORS SUB-GRANTEES ON AN ONGOING BASIS.
PART I, LINE 3, COLUMN (E):
REGION: EAST ASIA AND THE PACIFIC -
(E) SPECIFIC TYPES OF SERVICES IN REGION: CAMBODIA PROGRAMS:
PFD HELPS AT-RISK POPULATIONS COMBAT MALARIA BY PROMOTING KNOWLEDGE AND
SELF-PROTECTIVE CHANGE FOR INDIVIDUALS AND ENTIRE COMMUNITIES.
.LIST 59 _ 3
KMAXWELL - 11/14/22 14:06 PM WORKSHEET SCHEDULE F - STATEMENT OF
ACTIVITIES OUTSIDE THE U.S.
1691402
448896
REGION: SUB-SAHARAN AFRICA
(E) SPECIFIC TYPES OF SERVICES IN REGION: NIGERIA AND BENIN PROGRAMS:
PFD STRENGTHENED LOCAL CAPACITY TO MANAGE WATER, SANITATION AND HYGIENE
(WASH) PROJECTS AND TO BUILD BETTER COMMUNITY WASH MANAGEMENT SYSTEMS IN
BAUCHI, DELTA, EDO AND EKITI STATE. PFD BEGAN WORKING WITH BENIN'S
PINEAPPLE PRODUCERS, PROCESSORS, AND EXPORTERS TO STRENGTHEN THE FRUIT'S
VALUE CHAIN AT ALL LEVELS.

#### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

Go to www.irs.gov/Form990 for instructions and the latest information.

 $Employer\ identification\ number \\ 52-2003212$ 

OMB No. 1545-0047

#### PARTNERS FOR DEVELOPMENT

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		х
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

03402.01

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) JOHN MARRKAND	(i)	142,708.	0.	0.	9,990.	34,720.		0.
EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) DONNA ELLIS	(i)	119,932.	0.	0.	11,993.	18,104.	150,029.	0.
SENIOR ACCOUNTANT	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III   Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

### SCHEDULE O (Form 990)

Department of the Treasury

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2022
Open to Public Inspection

Internal Revenue Service

Name of the organization

PARTNERS FOR DEVELOPMENT

Employer identification number 52-2003212

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
QUALITY OF LIFE.
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:
PROJECTS, WITH 100% OF MARKET GARDEN FARMERS STILL USING THE CROP
PRODUCTION TECHNIQUES AND MARKET ACCESS GREEN HAD PROVIDED, THREE YEARS
AFTER THE PROJECT HAD ENDED.
AGRICULTURAL DEVELOPMENT:
SELECT PINEX IMPACTS AS OF 2022
INCREASED PINEAPPLE PRODUCTION TO 670,507 MT WITH A VALUE OF \$137
MILLION.
INCREASED PINEAPPLE JUICE PRODUCTION TO 37,330 MT WITH A VALUE OF \$42M
INCREASED DRIED PINEAPPLE PRODUCTION TO 123 MT WITH A VALUE OF \$1.13M
CREATED 21,797 MORE JOBS, MAINLY FOR WOMEN AND YOUTH.
CERTIFIED 650 HECTARES OF PINEAPPLE FIELDS IN GLOBALG.A.P., A FOOD
SAFETY CERTIFICATION REQUIRED BY EUROPEAN FRUIT MARKETS.
INCREASED USE OF IMPROVED TECHNIQUES AMONG 126 JUICE AND DRIED FRUIT
COMPANIES IN PROCESSING AND BEST PRACTICES FOR GOOD HYGIENE; AND EIGHT
COMPANIES HAD EARNED INTERNATIONAL FOOD SAFETY CERTIFICATION OF HAZARD
ANALYSIS AND CRITICAL CONTROL POINT (HACCP).

INSURED THAT OVER 5,400 PINEAPPLE FARMERS ARE APPLYING NEW TECHNIQUES

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022

<u>Schedule O (Form 990) 2022</u> Page **2** 

Name of the organization PARTNERS FOR DEVELOPMENT Employer identification number 52-2003212

OR TECHNOLOGIES AND PRACTICING IMPROVED FARM, AND FINANCIAL MANAGEMENT.

HELPED IN SECURING FOR BENIN'S UNIQUE SUGARLOAF PINEAPPLE "GEOGRAPHICAL INDICATION" OR GI, THE PRIZED INTELLECTUAL PROPERTY STATUS IMPORTANT

FOR BRANDING AND MARKETING ("CHAMPAGNE" IS PERHAPS THE MOST FAMOUS GI
IN THE WORLD).

INTRODUCED NEW VARIETIES OF PINEAPPLE TO BENIN, WITH 9,491 QUEEN

VICTORIA PLANTS SUCCESSFULLY GROWN ON 45 DEMONSTRATION PLOTS AND WITH

AN ADDITIONAL 117 DEMONSTRATION FIELDS USED AS FARMER FIELD SCHOOLS TO

TEACH BEST PINEAPPLE PRODUCTION PRACTICES.

IN 2022, PINEX STRENGTHENED THE TECHNICAL CAPACITIES OF 1,187 PINEAPPLE
PRODUCERS, INCLUDING 172 WOMEN THROUGH CASCADE TRAINING. 777 NEW
PRODUCERS WERE TRAINED AND 48 TECHNICAL AGENTS RECEIVED REFRESHER
TRAINING. THESE TRAININGS FOCUSED ON PINEAPPLE BEST PRODUCTION
PRACTICES SUCH AS SOIL PREPARATION, PLANTING, FERTILIZATION,
MAINTENANCE, DISEASE CONTROL, FLORAL INDUCTION TREATMENT, HARVESTING
AND PACKAGING FOR THE EUROPEAN MARKET.

PINEX COLLABORATED WITH MOA/ATDA7 TO CONDUCT ON-FARM MONITORING AND

ADVICE TO 2,170 PINEAPPLE PRODUCERS. PINEX AND MOA SET UP 75 NEW

DEMONSTRATION PLOTS ON SPECIFIC PINEAPPLE PRODUCTION TECHNIQUES

INCLUDING THE NEWLY INTRODUCED QUEEN VICTORIA PINEAPPLE PRODUCTION.

PINEX ALSO STRENGTHENED THE PRESENCE OF BENIN SUGARLOAF PINEAPPLES ON

THE EUROPEAN MARKET BY INCREASING PRODUCERS' COMPLIANCE WITH

GLOBALG.A.P STANDARDS. PINEX ASSISTED ANEAB MEMBERS TO CERTIFY 162

232212 10-28-22

Name of the organization
PARTNERS FOR DEVELOPMENT

HECTARES OF SUGARLOAF PINEAPPLE FIELDS AND COLLABORATED WITH BLUE SKIES

TO CERTIFY 94 HECTARES OF SMOOTH CAYENNE PINEAPPLE FIELDS.

IMPROVED AGRICULTURAL PROCESSING

AGRICULTURAL DEVELOPMENT:

IN 2022, PINEX TRAINED 137 STAFF FROM 28 NEW PROCESSING COMPANIES ON HYGIENE AND PROCESSING BEST PRACTICES OF PINEAPPLE JUICE AND DRIED PINEAPPLE, FOCUSING ON THE PRINCIPLES AND IMPLEMENTING STEPS OF HACCP. MICRO AND SMALL PROCESSORS WERE PROVIDED TRAINING MATERIALS TO CONDUCT THE REFRESHER TRAININGS OF THEIR STAFF. PINEX COLLABORATED WITH PUM, A DUTCH NGO, TO ASSIST ONE PROCESSOR OF PINEAPPLE JUICE MAKE WINE AND TO REVIEW AND IMPROVE THE PRODUCTION PROCESS AND THE QUALITY OF THE WINE. PINEX ALSO CONDUCTED A FIRST TRAINING FOR 13 PROCESSING COMPANIES ON HACCP REQUIREMENTS AND THE PROCESS OF CERTIFICATION FOCUSING ON THE PREREQUISITES, THE NEEDED DOCUMENTS, HYGIENE REQUIREMENTS REGARDING FACILITY, STAFF AND PRODUCTION PROCESS, THE PROCESSOR REGISTRATION WITH A CERTIFICATION COMPANY, THE NUMBER AND COST OF AUDITS. PINEX ASSISTED FOUR HACCP-CERTIFIED COMPANIES IN PASSING THEIR FOLLOW UP AUDIT AND WHICH ENABLE EXTENDED THEIR CERTIFICATION FOR ONE ADDITIONAL YEAR. EXPANDED AGRICULTURAL TRADE PINEX ASSISTED 13 PROCESSING COMPANIES TO IN SECURING NECESSARY

APPROVALS TO PARTICIPATE IN THE ECOWAS TRADE LIBERALIZATION SCHEME

(ETLS) WHICH BROADENS MARKET OPPORTUNITIES FOR THEM WITHIN THE 15

COUNTRIES IN ECOWAS. 37 PROCESSING COMPANIES PARTICIPATED AT TWO FIARA

AND FIDAK FAIRS IN DAKAR, SENEGAL, AND SIGNED NINE COMMERCIAL CONTRACTS

FOR 75 MT OF PINEAPPLE JUICE. IN 2022, SEVEN PINEAPPLE EXPORTERS

Name of the organization PARTNERS FOR DEVELOPMENT Employer identification number 52-2003212

PARTICIPATED AT THE FRUIT LOGISTICA FAIR IN BERLIN, GERMANY, AND

RECONNECTED WITH THEIR CLIENTS AFTER THE COVID-19 WORLDWIDE

RESTRICTIONS. THIS PARTICIPATION RESULTED IN FOUR SALES CONTRACTS FOR

1,025 MT OF FRESH PINEAPPLES.

CONNECTING PRODUCERS AND PROCESSORS TO FINANCING AND AGRICULTURAL

INPUTS

IN 2022, PINEX COLLABORATED WITH FIVE MFIS TO ISSUE 2,530 LOANS TO

PINEAPPLE PRODUCERS. THESE LOANS HAD AN AGGREGATE VALUE OF \$2,155,004,

WITH AN AVERAGE LOAN SIZE OF \$850, AND ARE USED MAINLY TO PURCHASE KEY

INPUTS SUCH AS SEED, FERTILIZER, AND PESTICIDE AND TO HIRE SEASONAL

LABOR. PINEX HAS ISSUED 36 LOANS TO PROCESSORS WITH AN OVERALL VALUE OF

\$173,176 BUT IN 2023-24 AIMS TO INCREASE THAT VERY SUBSTANTIALLY

THROUGH A PARTNERSHIP WITH LOCAL MFI, FECECAM. PFD HAS PROVIDED FECECAM

WITH LOAN GUARANTEES, WITH TECHNICAL ASSISTANCE, AND BY SERVING AS A

BROKER BETWEEN IT AND UP TO 16 PROCESSORS WITH THE AIM THAT FECECAM

WILL THEN ISSUE LARGER LOANS TO THESE COMPANIES, AVERAGING AROUND

\$60,000, THAT THE COMPANIES CAN USE TO SCALE UP THE CAPACITY OF THEIR

ENTERPRISES.

INNOVATION GRANTS

THROUGH 2022, PINEX HAS ISSUED 15 INNOVATION GRANTS, VALUED AT
\$120,000, THROUGH A COMPETITIVE PROCESS INTENDED TO STIMULATE

INNOVATIVE IDEAS IN THE PINEAPPLE VALUE CHAIN AND INVOLVE MORE

MARGINALIZED GROUPS SUCH AS WOMEN AND YOUTH.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

40,000 RESIDENTS IN 42 OF THE TARGETED RURAL COMMUNITIES THAT ARE

Name of the organization **Employer identification number** 52-2003212 PARTNERS FOR DEVELOPMENT PROVIDING POTABLE WATER TO OVER 40,000 MEN, WOMEN, AND CHILDREN. TWENTY-FOUR OF THESE IMPROVED WATER FACILITIES ARE LOCATED IN PUBLIC INSTITUTIONS (SCHOOLS AND PRIMARY HEALTH CENTERS), THEREBY IMPROVING THE WASH STATUS OF PUBLIC INSTITUTIONS, WHICH WAS RECORDED AS 23 AND 36 FOR JIGAWA AND KANO STATES RESPECTIVELY DURING BASELINE ASSESSMENTS. ALSO, THROUGH STRENGTHENING THE TECHNICAL CAPACITY OF FOUR LOCAL GOVERNMENT WASH DEPARTMENTS AND EIGHT CIVIL SOCIETY ORGANIZATIONS (CSOS) ON FACILITATION OF COMMUNITY-LED TOTAL SANITATION (CLTS) APPROACHES, WISE IS CONTRIBUTING TO GOVERNMENT'S OBJECTIVE OF ENDING OPEN DEFECATION IN NIGERIA BY 2025. IN THIS REGARD, OVER 31,000 PERSONS ARE INVOLVED IN CONSTRUCTING LATRINES FOR THEIR HOUSEHOLDS. IN SEPTEMBER 2022, PARTNERS FOR DEVELOPMENT (PFD) WON A \$4M SUB-AWARD FOR 49 MONTHS THAT IS FOCUSED ON WATER, SANITATION, AND HYGIENE (WASH) FROM THE LARGER USAID-FUNDED WATERSHED PROTECTION FOR SAFE AND SUSTAINABLE WATER SUPPLY PROJECT IMPLEMENTED IN BAUCHI AND CROSS RIVER STATES IN NIGERIA BY WILDLIFE CONSERVATION SOCIETY (WCS). THE GOAL OF THIS SUB AWARD IS TO INCREASE WATER SECURITY AND RESILIENCE, BY PROVIDING IMPROVED WATER, SANITATION, AND HYGIENE SERVICES, TO 52,000 RESIDENTS OF 75 RURAL COMMUNITIES AND ECOSYSTEMS THAT DEPEND UPON THE CROSS RIVER WATERSHED IN CROSS RIVER STATE (SOUTHEASTERN NIGERIA) AND THE PAI WATERSHED IN BAUCHI STATE (NORTH CENTRAL NIGERIA

AS OF 31 DECEMBER 2022, FOUR MONTHS INTO IMPLEMENTATION OF THE SUB

AWARD, PFD HAD CONDUCTED ADVOCACY AND SENSITIZATION VISITS TO THE TWO

STATE RURAL WATER SUPPLY AND SANITATION AGENCIES (RUWASSA) AND THE

AUTHORITIES OF THE FIVE LGAS TARGETED BY THE PROJECT - ALKALERI LGA IN

BAUCHI STATE; AND AKAMKPA, BOKI, ETUNG AND OBANLIKU LGAS IN CROSS RIVER

STATE TO LEVERAGE EXISTING RESOURCES AND GET THEIR BUY-IN INTO

PARTNERS FOR DEVELOPMENT

Employer identification number 52-2003212

IMPLEMENTATION OF THE SUB AWARD. ALSO, PFD COMPLETED DETAILED BASELINE

ASSESSMENT OF THE TARGET LOCATIONS TO EARMARK BENCHMARKS FOR MEASURING

PROJECT PERFORMANCE AND TO GENERATE ACCURATE DATA FOR USE BY THE

PROJECT AND OTHER WASH STAKEHOLDERS. RESULTS FROM THE BASELINE

ASSESSMENTS REVEALED THAT 42% AND 67% OF EXISTING WASH FACILITIES IN

BAUCHI STATE AND CROSS RIVER STATE RESPECTIVELY WERE NON-FUNCTIONAL.

THE BASELINE ASSESSMENT RESULTS ALSO SHOWED THAT ONLY 49% AND 28% OF

THE TARGET POPULATIONS IN BAUCHI AND CROSS RIVER STATE RESPECTIVELY,

HAD ACCESS TO POTABLE WATER. PFD PLANS TO INSTALL 75 IMPROVED WATER AND

30 IMPROVED SANITATION FACILITIES IN THE TARGET LOCATIONS TO IMPROVE

ACCESS TO WASH IN THE LOCALITY.

INVESTMENT IN DELTA STATE AQUACULTURE (IDSA) PROJECT

WITH A \$500,000 SUB AWARD FROM THE USAID-FUNDED WEST AFRICA TRADE AND

INVESTMENT HUB (WATIH) PROJECT, PARTNERS FOR DEVELOPMENT (PFD)

CO-INVESTED \$1.1M IN PRIVATE FUNDS AND HAS BEEN IMPLEMENTING THE

24-MONTH INVESTMENT IN DELTA STATE AQUACULTURE (IDSA) PROJECT INITIALLY

IN SEVERAL LOCAL GOVERNMENT AREAS (LGA) IN DELTA STATE. SINCE MAY 2021,

IDSA HAS BEEN PROVIDING TECHNICAL ASSISTANCE AND BUSINESS MANAGEMENT

SUPPORT TO 600 SMALLHOLDER FISH FARMERS MOST OF WHOM ARE MEMBERS OF

FISH FARMERS ASSOCIATIONS, 15 HATCHERIES, AND 15 FISH FEED

DISTRIBUTORS. ALSO, IDSA IS STRENGTHENING THE CAPACITY OF EIGHT FISH

FARMERS ASSOCIATIONS AND 10 AGRICULTURAL EXTENSION OFFICERS THAT ARE

PERSONNEL OF THE STATE MINISTRY OF AGRICULTURE (MOA) TO BE ABLE TO

PROVIDE SUPPORT SERVICES TO THESE SMALLHOLDER FISH FARMERS AFTER THE

PROJECT ENDS.

RESULTS FROM AN ASSESSMENT OF THE FISH FARMERS CONDUCTED 18 MONTHS INTO

<u>Schedule O (Form 990) 2022</u> Page **2** 

PARTNERS FOR DEVELOPMENT

52-2003212

IMPLEMENTATION OF IDSA REVEALED THAT AVERAGE FARMERS YIELD INCREASED BY

54% OVER THE BASELINE AVERAGE OF 1,513KG, WHICH TRANSLATED INTO MORE

THAN 21% INCREASE IN ANNUAL SALES, AND OVER 250 NEW JOBS CREATED. THIS

IMPROVED PERFORMANCE CAN BE ATTRIBUTED TO OVER 85% OF THE SMALLHOLDER

FISH FARMERS ADOPTING AT LEAST ONE OF THE MODERN AQUACULTURE MANAGEMENT

PRACTICES AND TECHNOLOGIES AS WELL AS OVER 90% BENEFITTING FROM THE

FINANCIAL SERVICES PROVIDED BY IDSA.

BEFORE ANNE JOHNSON'S SUDDEN DEATH FROM CANCER AT AGE 57 IN DECEMBER

2013, SHE HAD A DISTINGUISHED CAREER IN INTERNATIONAL DEVELOPMENT AND

WORKED FOR PARTNERS FOR DEVELOPMENT (PFD) FOR SEVERAL YEARS, INCLUDING

AS ITS NIGERIA COUNTRY PROGRAM DIRECTOR. ANNE WAS PASSIONATE ABOUT MANY

SUBJECTS, INCLUDING GIRLS' EDUCATION IN NIGERIA. AS A RESULT, PFD

WISHED TO HONOR ANNE'S MEMORY BY ESTABLISHING THE ANNE JOHNSON MEMORIAL

SCHOLARSHIP FUND (AJMSF) AS OF THE SCHOOL YEAR 2014 -15. THIS WAS MADE

POSSIBLE THROUGH GENEROUS DONATIONS, MAINLY FROM ANNE'S FAMILY AND

FRIENDS, INITIALLY TOTALING ABOUT \$40,000, BUT SINCE INCEPTION OVER

\$60,000 FROM MORE THAN 50 INDIVIDUALS OR INSTITUTIONS. THE FUND

PROVIDES SCHOLARSHIPS FOR FEMALE STUDENTS IN NIGERIA, MAINLY AT THE

MIDDLE SCHOOL LEVEL. BY THE CLOSE OF THE 2022-23 SCHOOL YEAR, PFD HAD

PROVIDED 309 SCHOLARSHIPS WITH ABOUT ANOTHER 50 PLANNED FOR THE 2023-24

SCHOOL YEAR.

FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:

BOSNIA-HERZEGOVINA, CAMBODIA, NIGERIA

FORM 990, PART VI, SECTION B, LINE 11B:

THE ORGANIZATION'S 990 IS SENT TO THE FULL BOARD. APPROVAL BY THE

**Employer identification number** 

Name of the organization

Name of the organization PARTNERS FOR DEVELOPMENT Employer identification number 52-2003212

EXECUTIVE DIRECTOR IS REQUIRED PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

THE CONFLICT OF INTEREST POLICY IS PART OF THE ORGANIZATION'S EMPLOYEE

HANDBOOK, WHICH IS PROVIDED TO ALL EMPLOYEES. EMPLOYEES AND BOARD MEMBERS

MUST SIGN A DISCLOSURE ACKNOWLEDGING THAT THEY HAVE READ AND AGREE TO THE

CONFLICT OF INTEREST POLICY.

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION FOR THE ORGANIZATIONS EXECUTIVE DIRECTOR IS DETERMINED BY THE ORGANIZATION'S BOARD OF DIRECTORS. DURING THE REVIEW PROCESS, THE BOARD USES COMPARATIVE INFORMATION FROM OTHER NONPROFIT ORGANIZATIONS.

THE EXECUTIVE DIRECTOR AND OTHER SUPERVISORS DETERMINE THE COMPENSATION FOR
ALL OTHER EMPLOYEES AND FOLLOWS THE SAME REVIEW PROCESS AS THE BOARD OF
DIRECTORS. ANNUAL REVIEW AND ADJUSTMENT FOR ALL OTHER EMPLOYEES ARE BASED
ON COST OF LIVING AND PERFORMANCE.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS COMPLETE AUDITED FINANCIAL STATEMENTS AVAILABLE

UPON PUBLIC REQUEST. THE ORGANIZATION'S GOVERNING DOCUMENTS AND CONFLICT

OF INTEREST POLICY ARE AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990 PART XII, LINE 2C

THE ORGANIZATION MADE NO CHANGES TO ITS OVERSIGHT OR SELECTION OF AN INDEPENENT ACCOUNTANT.